

**BOARD MEETING AGENDA**  
**Monday, September 28, 2026**  
**On Zoom**  
**9:40 am to 3:04 pm**

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**Attendees:** Kevin Cloutier, RO, Chair, Board Professional Member  
Derick Summers, RO, Vice-Chair, Board Professional Member  
Rose Cavaliere, Board Public Member  
Greg Chitilian, RO, Board Public Member  
Omar Farouk, Board Public Member  
Paul Imola, RO, Board Professional Member  
Parminder Kalsi, RO, Board Professional Member  
Stephen Kinsella, Public Member  
Alicia Munian, Board Public Member  
Carlos Pacheco, RO, Elected Member  
Mark Priddle, Board Public Member  
Carlo Sicoli, Public Member  
Johanna Whalen, Board Professional Member

**Regrets:** John Battaglia, RO, Board Professional Member

**Administration:** Fazal Khan, RO, Registrar and CEO  
Amy Stein, Deputy Registrar and General Counsel  
Carolyn Robertson, Manager, Communications and Executive Office  
Fizza Asad, Manager, Finance and Human Resources  
Susan Gregory, Meeting Facilitator

**Overall Meeting Purpose:** To review reports and make decisions as required.

| Time                       | Item                                                                                                                                                      | Deliverable                   | Owner                                                                                    |
|----------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------|------------------------------------------------------------------------------------------|
| 9:40 -9:45<br>5 minutes    | <b>1.0 Introduction</b><br>1.1 Introductions and Announcements and Land Acknowledgement<br>1.2 Conflict of Interest Declaration<br>1.3 Adoption of Agenda | Motion to adopt the agenda    | Kevin Cloutier, Chair                                                                    |
| 9:45 – 9:47<br>2 minutes   | <b>2.0 Minutes</b><br>2.1 June 1, 2026 (*)                                                                                                                | Motion to approve the minutes | Kevin Cloutier, Chair                                                                    |
| 9:47 - 10:27<br>40 minutes | <b>3.0 Financial Report Training</b>                                                                                                                      | Information and discussion    | Sandi Verrechia, Santori Consulting / Fizza Asad, Manager of Finance and Human Resources |

| Time                        | Item                                                                                                                                                                                                                                                   | Deliverable                   | Owner                                                                                            |
|-----------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------|--------------------------------------------------------------------------------------------------|
| 10:27- 10:37<br>10 minutes  | <b>4.0 Financial Reports</b><br>4.1 Review of Financial Variance Report (*)                                                                                                                                                                            | Motion                        | Fizza Asad,<br>Manager, Finance<br>and Accounting                                                |
| 10:37 – 10:42<br>5 minutes  | <b>5.0 Appointment of the Auditor</b>                                                                                                                                                                                                                  | Motion                        | Kevin Cloutier,<br>Board Chair                                                                   |
| 10:42-10:57<br>15 minutes   | <b>Break</b>                                                                                                                                                                                                                                           |                               |                                                                                                  |
| 10:57 – 11:27<br>30 minutes | <b>6.0 Registration Policies</b><br>6.1 PLAR Policy<br>6.2 Currency Policy<br>6.3 Recent Practice Experience Policy                                                                                                                                    | Motion                        | Derick Summers,<br>Chair, Registration                                                           |
| 11:27 – 11:42<br>15 minutes | <b>7.0 Board Governance Policy Review and Updates</b><br>7.1 Registrar, CEO Expectations and Job Products Policy (*)<br>7.2 Posting of Board Materials Policy (*)<br>7.3 Board Effectiveness Evaluation Policy (*)<br>7.4 Board Meeting Process Policy | Motion                        | Carlo Sicoli, Chair,<br>Governance<br>Committee                                                  |
| 11:42 -11:52<br>10 minutes  | <b>8.0 Patient Record Keeping Obligations</b>                                                                                                                                                                                                          | Motion                        | Stephanie Kelly,<br>Chair, Clinical<br>Practice                                                  |
| 11:52 – 12:52<br>60 minutes | <b>Lunch</b>                                                                                                                                                                                                                                           |                               |                                                                                                  |
| 12:52 – 1:17<br>25 minutes  | <b>9.0 Monitoring Reports</b><br>9.1 Strategic Outcomes Policy Report (*)<br>9.2 Asset Protection Policy (*)<br>9.3 Technology and Cyber Security Policy (*)                                                                                           | Motion                        | Fazal Khan,<br>Registrar, and CEO                                                                |
| 1:17 – 1:27<br>10 minutes   | <b>10.0 Board Policy Development Policy</b>                                                                                                                                                                                                            | Information<br>and Discussion | Parminder Kalsi,<br>Board Member                                                                 |
| 1:27 – 1:37<br>10 minutes   | <b>11.0 Board Terms of Reference Policy</b>                                                                                                                                                                                                            | Information<br>and Discussion | Derick Summers.<br>Board Member                                                                  |
| 1:37 – 1:57<br>20 minutes   | <b>12.0 Demographic Data Project</b>                                                                                                                                                                                                                   | Motion                        | David Milne,<br>Appointed<br>Member, and Sarah<br>Scott, Director of<br>Policy and<br>Governance |
| 1:57– 2:12<br>15 minutes    | <b>Break</b>                                                                                                                                                                                                                                           |                               |                                                                                                  |

| Time                      | Item                                                                                                               | Deliverable                | Owner                                           |
|---------------------------|--------------------------------------------------------------------------------------------------------------------|----------------------------|-------------------------------------------------|
| 2:12 – 2:27<br>15 minutes | <b>13.0 Proposal to Outsource accreditation to NACOR</b>                                                           |                            | Stephanie Kelly,<br>Chair, Quality Assurance    |
| 2:27 – 2:32<br>5 minutes  | <b>14.0 Committee Assignments</b>                                                                                  | Motion                     | Kevin Cloutier,<br>Chair                        |
| 2:32 – 2:47<br>15 minutes | <b>15.0 Department Spotlight – Policy and Governance</b>                                                           | Information and Discussion | Sarah Scott,<br>Director, Policy and Governance |
| 2:47- 3:02<br>15 minutes  | <b>16.0 Reports</b><br>16.1 Registrar’s Report (*)<br>16.2 Committee Reports (*)<br>16.3 Communications Report (*) | Motion                     | Kevin Cloutier,<br>Chair                        |
| 3:02 – 3:04<br>2 minutes  | <b>17.0 Adjournment</b>                                                                                            | Motion                     | Kevin Cloutier,<br>Chair                        |